## **APPENDIX**

Gerstner - direct

- Q. What was the name of it? Do you remember?
- $\parallel$  A. It was called ThreeAsFour.
- Q. Does the company Aedes De Venustas have any plans to expand that type of consulting work in the future?
  - A. Absolutely.

- Q. Can you describe to the Court your plans, the company's plans for expanding on that consulting work?
  - A. Well, we're planning to bring more people on board so that we will be able throughout the years to handle the demand, which already started. I just came back recently from a trip to the South of France sitting with different fragrance houses and perfumers and manufacturers to prepare the groundwork for us to be able to do so. And then Karl Bradl returned from Paris just yesterday, and he did the same thing there in Paris talking to different manufacturers and fragrance houses and also completing a new project for our own Aedes De Venustas label, because we realized this is a very important and also a very lucrative additional field where we started to become active in and where we, obviously, can do much more.
- Q. Have you set any kind of time table for developing that consulting work?
- A. Nothing in particular. We just want to start getting this off the ground over the next couple of years, four or five years.
- Q. Can you describe to the Court in general terms how it is

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Ghusson - direct

1 MR. SHEPHERD: Your Honor, if you look at Mr. Gerstner's rebuttal declaration and also the brief and 2 3 response by Mr. Heppt, they try to make the point that they are doing the same thing that we are doing. So what I am doing now 4 5 is I am explaining in greater detail exactly what this client 6 does, exactly what this business does so that your Honor will understand the critical differences between what Mr. Heppt's 7 client does and what we do. And I think it is absolutely 8 9 proper rebuttal testimony. Plus, as I recall in the phone call, I got the sense that we were entitled to go a little broader than that. If I am repeating anything that was in our original opposition, it is only just to make it better contextually, so I believe that I'm giving rebuttal testimony, because they're trying to say that they're in the same business that we are, and we're not. And I think that's critical, crucial to my client's case. MR. HEPPT: Just to respond very briefly, your Honor, we have not said that we're in the same business as Mr. Ghusson's company. In fact, the arguments that were made

in my brief were that we are able to bridge the gap in the future. And, in fact, Mr. Gerstner testified about plans for developing their consulting business. We have never taken the position, we've never argued, we've never stated to this Court that we are doing exactly the same thing that they are doing. We've never said that. We've said that we are doing similar

Ghusson - direct

BY MR. SHEPHERD:

Q. How do you get these companies to be your client?

THE COURT: Does that conclude the sealed portion?

MR. SHEPHERD: Yes, your Honor. I'm sorry.

THE COURT: Okay. Thank you.

A. Basically they came to us. Both approached us through contacts. I'll start with Hollister. Hollister used to be owned by The Limited, and Victoria Secret was owned by The Limited. Robin was the president of Victoria Secret beauty, Robin Burns my partner. And the chairman of Abercrombie and Fitch, who owns the Hollister stores, also was president and chairman of Abercrombie and Fitch, who knew of Robin. When Robin retired from Victoria Secret, he contacted in an effort to have her work for him, and she told him that she was retired but there might be a possibility in the future that she will start her own company, and he said, when you do, please call me, because I would love to work with you. And that's how we

As to Ann Taylor, we have a contact at the editor, I believe, of Cosmetic World. Mr. George Ledes is friends with the chairman of Ann Taylor. They were on the golf course some day, and he found out through her that she's interested in developing the beauty business. And she was talking to a third company, and he asked her not to make any decisions till she meets with Robin Burns and her partner. So Robin Burns and I

got to Abercrombie and Fitch.

## Ghusson - direct

- met with the chairman of Ann Taylor and the president of Ann
  Taylor and basically presented our expertise to them, and we
  have an agreement to do production and manufacture for them.
- 4 | Q. Do you do any advertising?
  - A. Absolutely not.
- 6 | Q. Do you have a Web site?
- 7 A. As of now, we do, yes.
  - Q. When did that Web site go up?
- 9 A. I believe this week sometime.
- Q. I'm going to show you a document that I've marked as

  Defendant's Exhibit B for identification. Can you tell me what
- 12 | that is?

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- 13 A. That is our Web site, my company's Web site.
- 14 | Q. What is the purpose of that Web site?
- 15 A. The purpose of this Web site is so that if people want to
  16 know about our company or reach me or Robin, they know our
- 17 | offices and our locations.
- Q. You also now have a telephone number in New York City that's listed with directory assistance?
- 20 | A. Yes, I do.
- 21 | Q. How long has that been online?
- 22 | A. We obtained the number two to three weeks ago.
- Q. Are you aware of any instances where people have called
- 24 looking for Aedes De Venustas since this telephone number was
- 25 now listed with directory assistance?

Ghusson - direct

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No, sir. Α.

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Now, once you have a client, how does the design process or 3 the production process start?

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A. First of all, when we have a client, the first thing we do

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is we sign a long-term agreement with them where we are the

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exclusive development and manufacturer for the personal care

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business. Unless we have that, a long term, and unless we're

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the exclusive, we will not work with them. So that is the

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first step. We sign an agreement with them. That is long-term

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renewable terms, and we basically -- the process is we will

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come up with the product concept, the marketing concept, the

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positioning the product. We will work with the fragrance

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houses to develop the fragrance. We will take the fragrance to

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We'll have their approval on it because of the ultimate them.

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customer. We will bring in designers from outside, or we use

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their in-house design if they elect to. We'll work with their

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designer on positioning the brand. We'll design a package, the

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bottle, the cap, the box, the labels. We will take their design. We will source it with a bottle maker. We will make

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models with model makers, yes.

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So first of all, the marketing team has gone in and they've created the concept. Then you've gone through the fragrance

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and product development with that group?

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Α. Correct.

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Now, how many people are on each of these teams working Q.

Ghusson - cross

- 1 | it's industry recognition of your achievement. Correct?
- 2 A. It's an honor to be nominated, and it's a big honor to win
- 3 || it.

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- Q. Now, I think you testified about how your clients come to you --
- 6 A. Yes, sir.
- Q. -- at Venustas International. And my notes indicate that it's basically through word of mouth. Is that correct?
- 9 A. The two customers that we have came to us through the word 10 of mouth, correct.
  - Q. And you also testified that you don't advertise at all -- presently you don't plan on advertising. Is that correct?
- 13 A. Absolutely correct.
- Q. And you also testified that -- I'm not sure if you testified today or whether it's in your declaration, to be honest with you, but I think you had indicated at some point that your name Venustas International will never appear on a product that's sold. Correct?
  - A. That's absolutely correct.
  - Q. Then what would be the harm to your company if you changed the name of your company, which has been in existence for less than a year?
- A. The harm to our company -- if this came up in July of 2006, it wouldn't have been any harm at all. Now, a year later, we have already orders, purchase orders placed with our suppliers.